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CSL™



CSL Limited

JP Morgan Conference - January 14, 2020

Paul Perreault, CEO and MD

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After struggling for years to get an accurate diagnosis, hereditary angioedema (HAE) patient Kathrin Schoen is working to ensure the next generation of patients doesn't have to wait so long.

CSL Today

5th Largest Global Biotech



Global #1 in plasma therapies

- \$30 billion industry



Global #2 in influenza vaccines

- \$6 billion industry



Strong Market Position

- Revenues ~\$8.5bn into 100+ countries
- 8 major manufacturing sites in 6 countries
- Major capacity expansion underway
- Deep R&D pipeline fueling future growth



Solid Financial Position

- Net debt/EBITDA 1.4x
- A3 / A- credit rating (stable / stable)

Current Industry Themes

Plasma Supply Growth

Robust Ig demand

Influenza Vaccine
Technology Shift

FY19 Highlights



Strong Business Performance



Balanced Regional Growth



Executing to Plan on New Launches



Ig Growth well Above Market










Expanding Market Presence through New Affiliates



Compelling real-world effectiveness influenza vaccine data

CSL Behring Portfolio

 <p>privigen® Immune Globulin Intravenous (Human), 10% Liquid</p>	 <p>Hizentra® Immune Globulin Subcutaneous (Human) 20% Liquid</p>	<p>Ig</p>	<ul style="list-style-type: none"> • Strong underlying market growth • Disciplined approach to market expansion • Growth driven by volume and mix improvements
 <p>IDELVION® Coagulation Factor IX (Recombinant), Albumin Fusion Protein</p>	 <p>AFSTYLA® Antihemophilic Factor (Recombinant), Single Chain</p>	<p>Coagulation</p>	<ul style="list-style-type: none"> • Market leadership with IDELVION® in key markets • Additional launch opportunities for AFSTYLA® / IDELVION® • Life-cycle expansion (21-day dosing)
 <p>HAEGARDA® C1 Esterase Inhibitor Subcutaneous (Human)</p>	 <p>Kcentra® Prothrombin Complex Concentrate (Human)</p>	<p>Specialty</p>	<ul style="list-style-type: none"> • New launches with HAEGARDA® • Continued growth of KCENTRA® in the US
<p>AlbuRx®</p>	 <p>Albuminar® Albumin (Human) USP, 5%/25%</p>	<p>Albumin</p>	<ul style="list-style-type: none"> • Disciplined approach in China • Volume growth in all regions

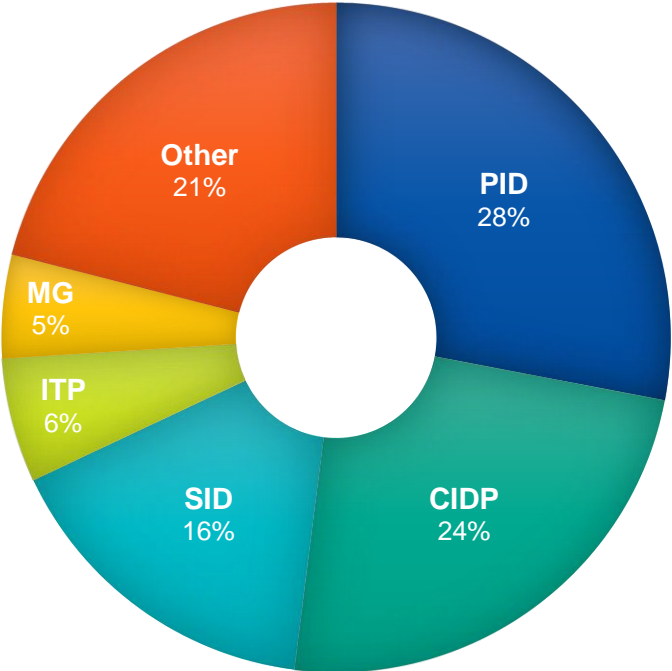
Immunoglobulin Market

Market Dynamics

- Increasing awareness and diagnosis
- Growth in PID and CIDP
- Expanding usage for SID
- Potential new indications
- Continued market supply tightness

Source: Data on file

Global IG Volume by Indication 8% Growth



HIZENTRA® indication for CIDP



Experience IV-related systemic adverse reactions

5x as many patients said they felt fewer side effects with HIZENTRA®



Seek the flexibility, freedom, and control of self-infusing

8x as many patients said HIZENTRA® offers more freedom than IVIG

Approved March '18 US & EU
Approved March '19 Japan

Interest & Awareness Remains High

Market Share Growth With Both Privigen & Hizentra

Orphan Exclusivity Granted for Hizentra CIDP



Have venous access issues

HIZENTRA® does not require venous access

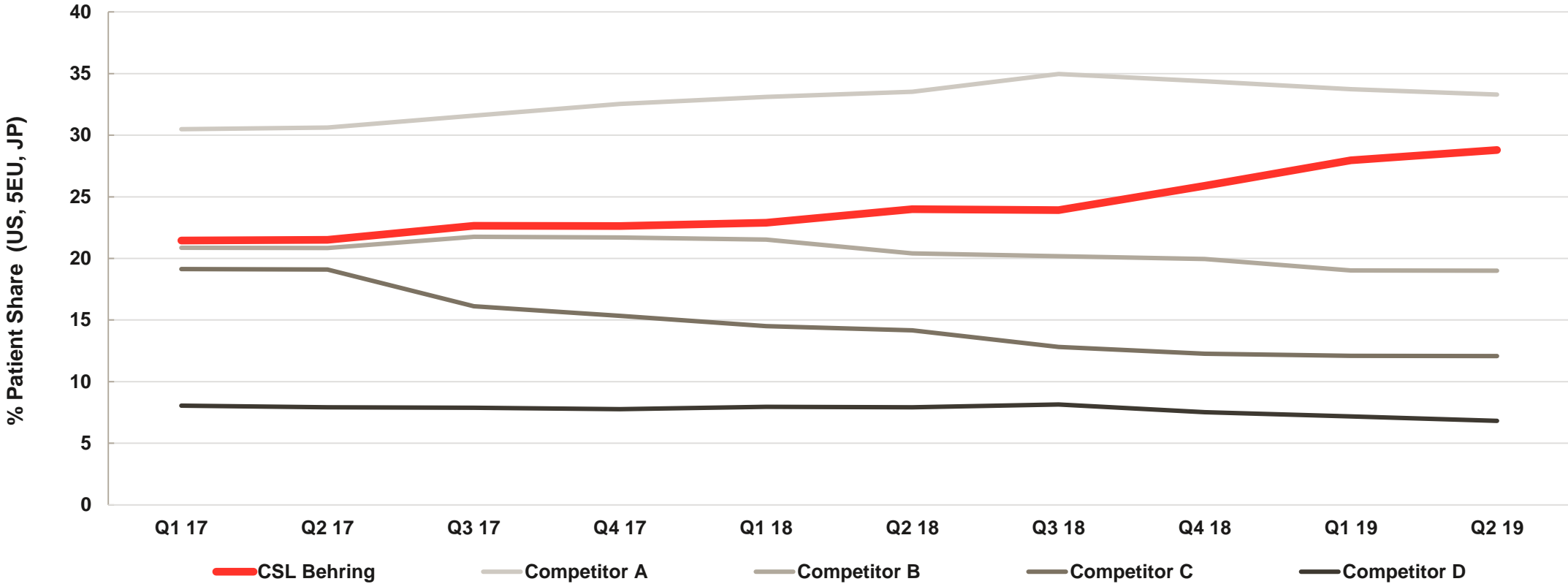


Require more frequent infusions to manage their disease

HIZENTRA® provides steady state Ig levels for continuous control

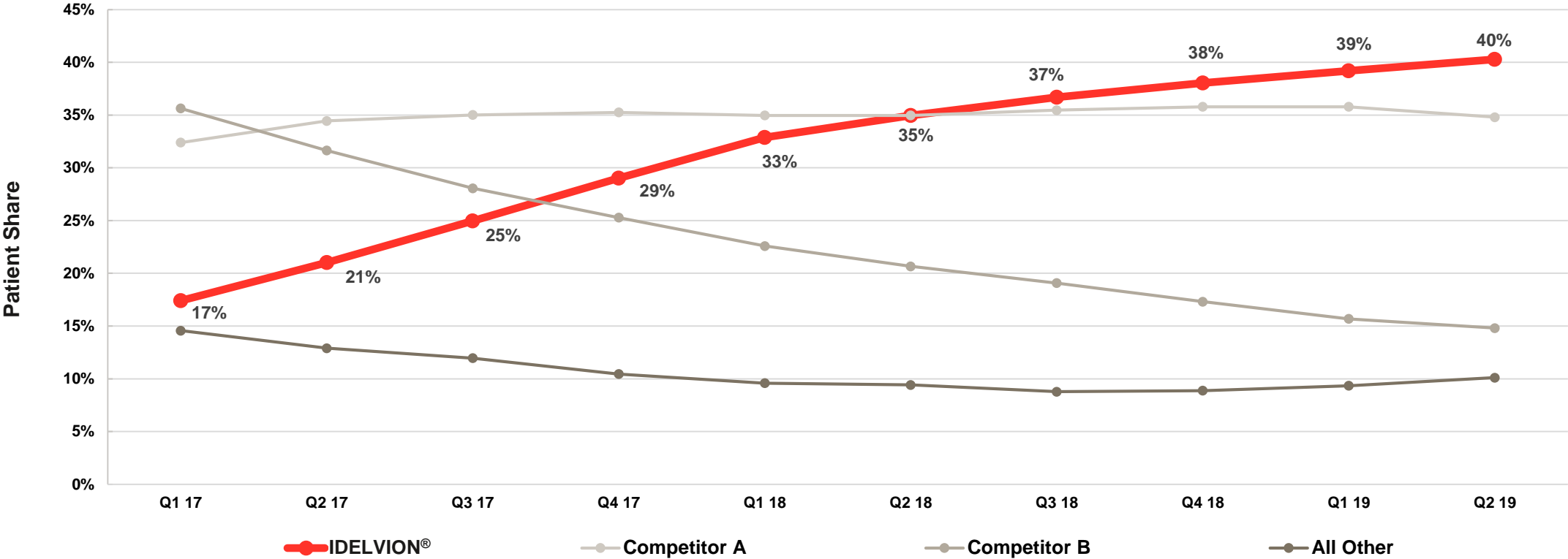
Source: Data represents patients reporting a preference between IVIG in the pre-randomised phase and HIZENTRA® in the randomised phase of the phase III study of subcutaneous immunoglobulin for the treatment of chronic inflammatory demyelinating polyneuropathy (CIDP) – the PATH study.

CSL Behring on Track to Become Market Leader in CIDP



Source: Data on file

IDELVION® Prophylaxis Market Leadership



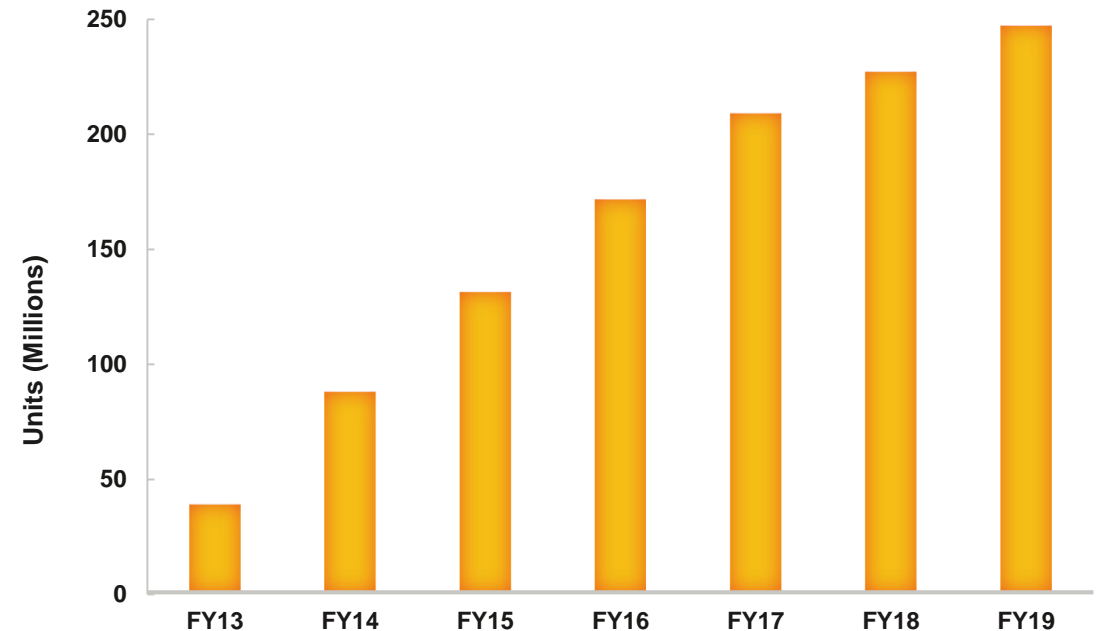
Based on 5 major markets (US, Japan, Germany, Italy and UK) where IDELVION® is reimbursed and commercially available.
Source: Data on File

KCENTRA® Growth in US

KCENTRA®

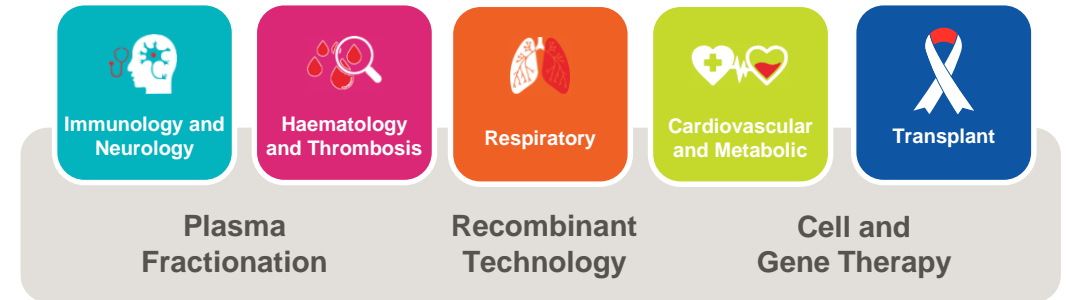
- KCENTRA® remains the first and only FDA approved 4F-PCC for reversing patients on warfarin
- KCENTRA® is supported by multiple clinical guidelines as the preferred reversal agent
- KCENTRA® growth driven by:
 - Penetration within existing large hospital systems
 - Expansion into new regional accounts

Source: Data on file



Innovation for Future Growth

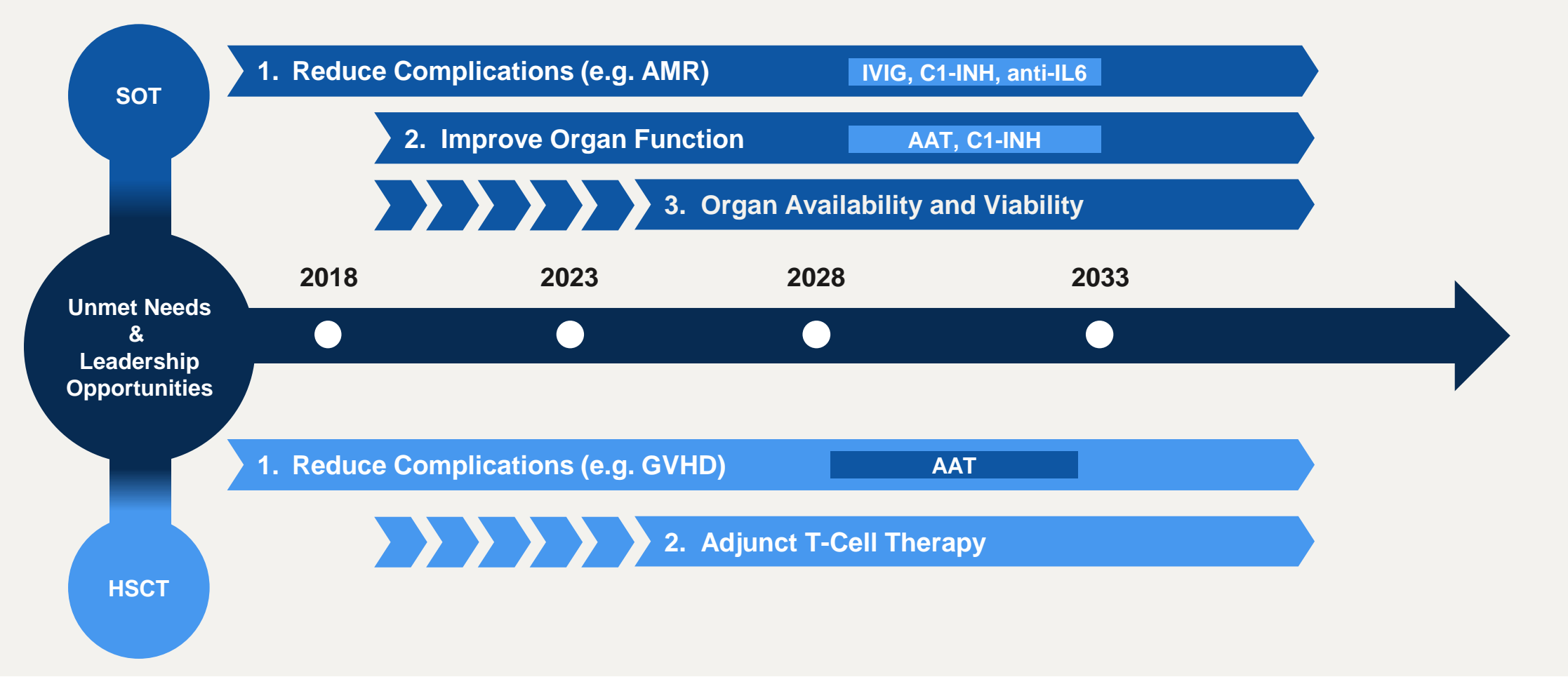
- **Sickle Cell Anaemia** – CSL200 (lentiviral stem cell gene therapy), CSL889 (Hemopexin)
- **Contact-Mediated Thrombosis** – CSL312 Garadacimab (Anti-Factor XIIIa)
- **Respiratory Disease** – CSL311 (Anti-Beta common)
- **Diabetic Nephropathy** – CSL346 (Anti-VEGF-B)
- **Neutrophilic Dermatoses** – CSL324 (Anti-GCSF)
- **Systemic Lupus Erythematosus** – CSL362 (Anti-IL-3Ra)
- **Scleroderma** – PRIVIGEN® and HIZENTRA®
- **Dermatomyositis** – HIZENTRA®
- **Hereditary Angioedema** – CSL312 Garadacimab (Anti-Factor XIIIa)



5 Therapeutic Areas

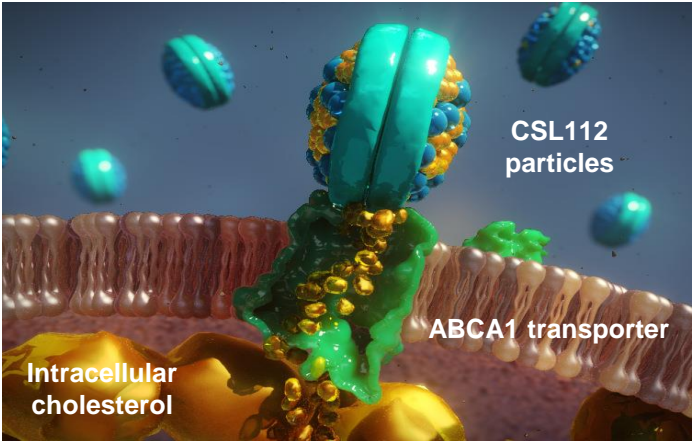
3 Platforms

Transplant Strategy

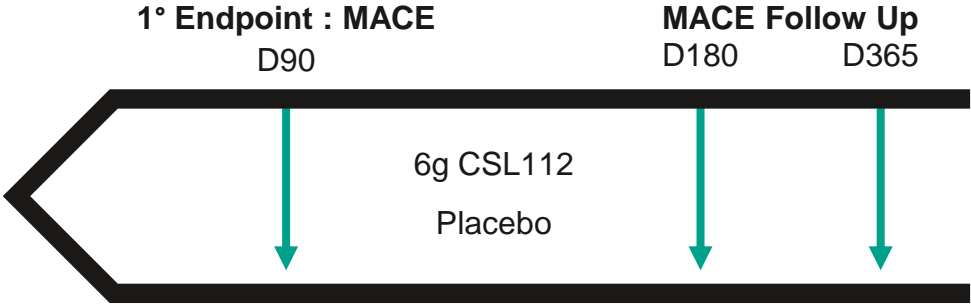
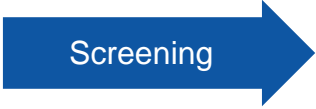


CSL112 ApoA-1 – Progressing Well

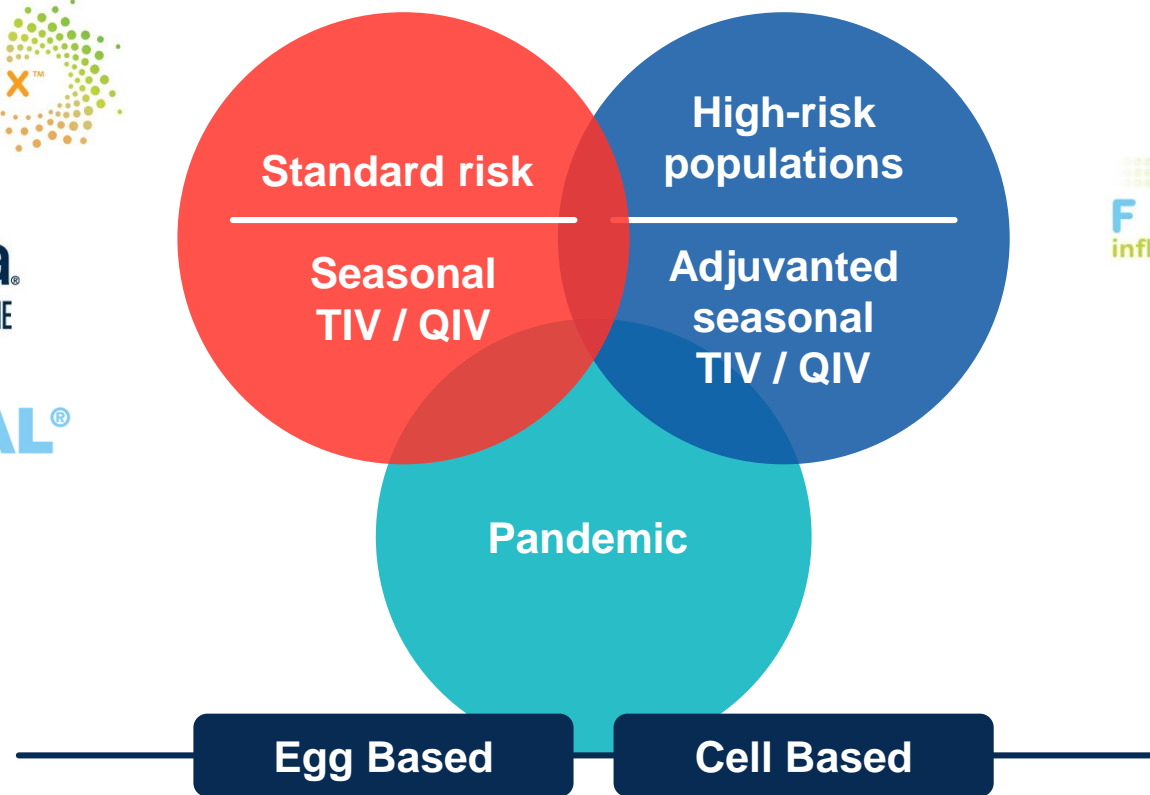
- Study enrolment is active in >45 countries and progressing well
 - PMDA approval for Japan to join trial
- Independent Data Monitoring Committee – no safety concerns
- First futility analysis in 2020



>17,000 AMI subjects
≥18yrs of age with Acute
Coronary Syndrome



Seqirus Product Portfolio



Influenza Science

Influenza Vaccine Market Evolving

- Global influenza vaccine market volumes between 500-600 million doses
 - 150 million doses distributed in US* in 2018-2019 season
 - Slow future growth, largely due to ageing population
- Seasonal global market value ~US\$4B
- Differentiation a key driver of growth, especially in US – doses shifting to
 - Cell-based vaccines
 - Enhanced vaccines in 65 years and older segment (currently US, UK, AUS, Sth EU)
 - Potential for benefit in infants (6 months - 6 years)
 - Variable pace in geographical uptake

* Source: <https://www.cdc.gov/flu/prevent/vaccine-supply-historical.htm>

Growth Catalysts

PLASMA PROTEINS

- Ongoing robust demand
- Commercialization of 5 global product launches
- Grow China business
- R&D pipeline
 - Cardiovascular disease, transplant, gene therapy

INFLUENZA

- Product differentiation – FLUCELVAX®
- Sales shifting towards FLUAD® and QIV

EFFICIENCY & FLEXIBILITY

- Harness benefits from new technology investments
- Significant manufacturing capacity expansion
- Opening 40 collection centres in FY20

Outperformance Drivers



INNOVATION



EFFICIENCY



FLEXIBILITY

CSL Limited

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